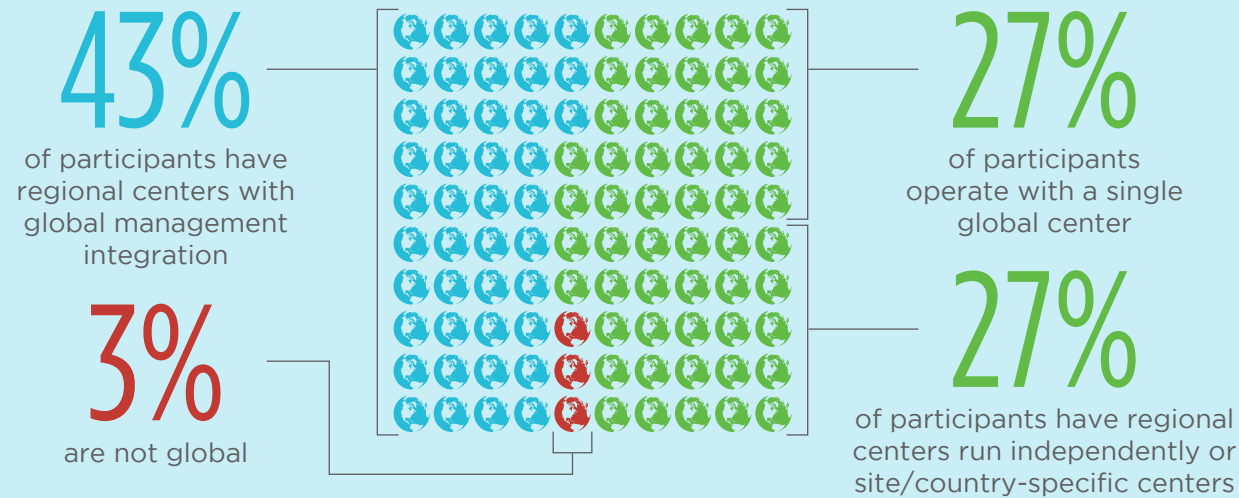


FINANCE SHARED SERVICES

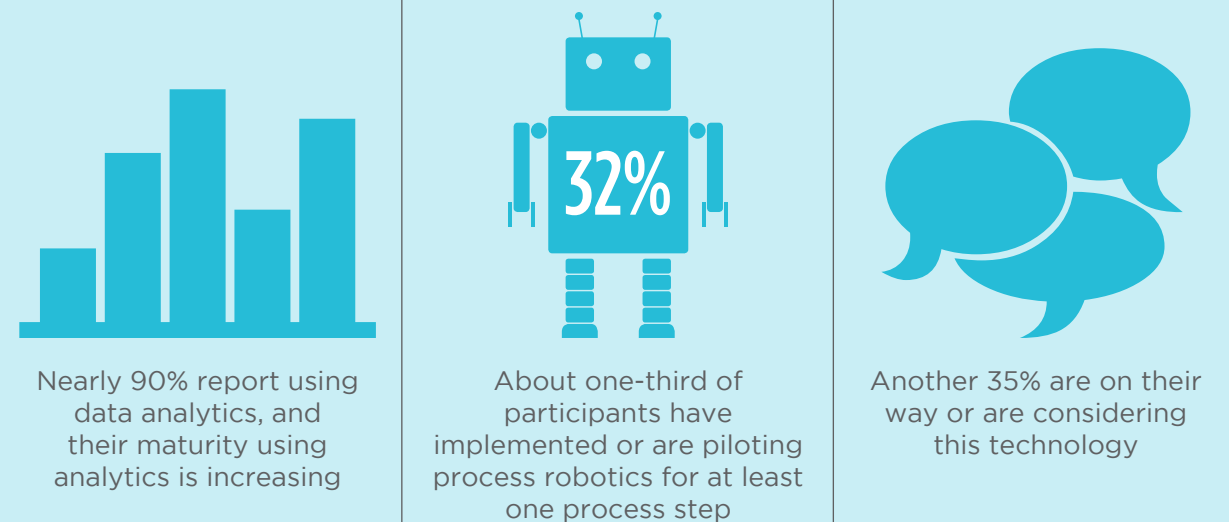
SNAPSHOT

ScottMadden and APQC recently completed the third cycle of our Finance Shared Services Benchmark Study. In this infographic, we share a few highlights from the results in the areas of global business services, data analytics, end-to-end process models, and adoption of other trends.

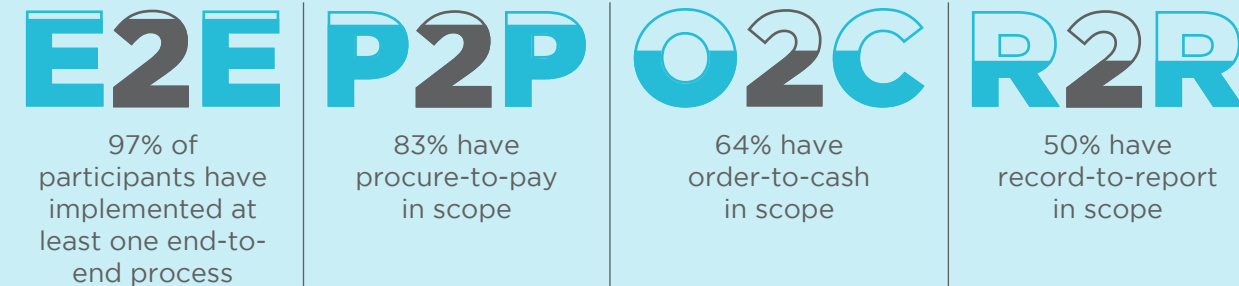
The GBS expansion continues



Following the trends



End-to-end processes—becoming the norm



Cost savings, including labor savings, are reported as a key benefit.

Why does performance matter?



Email us at info@scottmadden.com to find out more about shared services cost, staffing, and performance, and find out how you can participate in **ScottMadden** and APQC's **Finance Shared Services Benchmark Study**.