

Summary

Jason Davis has more than 25 years of consulting experience, specializing in operations improvement, business process transformation, shared services design and implementation, post-merger integration, and technology implementation. In particular, he has expertise assessing, designing, and implementing supply chain and multifunction shared services operating models. Prior to joining the firm, he worked at AGL Resources (now Southern Company Gas) in gas distribution operations, engineering, and gas supply. Jason earned a B.S. in mechanical engineering from Georgia Institute of Technology, a B.S. from Furman University, and an M.B.A. from Georgia State University.

Areas of Specialization

- Supply Chain
- Finance and Accounting
- Multifunction Shared Services
- Energy Corporate Services
- Natural Gas
- Operating Model Improvement
- Technology Enablement

Recent Assignments

- Designed and implemented a procure-to-pay delivery model for a major vertically integrated utility. Scope included project management, process design, organization design and staffing, and technology build for sourcing, procurement, issue resolution, catalog management, inventory optimization, and accounts payable
- Analyzed the warehouse network of an electric utility's transmission and distribution businesses to optimize cost and performance of its facilities and transportation operations
- Developed a process and prototype solution to identify critical spare parts for a major natural gas midstream company. Work also involved developing an implementation road map that included initiatives for the critical spare parts solution rollout, remediation of procurement and inventory data, and integration with inventory management processes
- Assessed the inventory management function for a top U.S. energy company; work involved a leading practice assessment, performance benchmarking, and implementation roadmap in the areas of inventory optimization, material coordination, demand planning, and expediting
- Led a cross-functional team responsible for developing an integrated resource plan at a large, multistate generation company. Project involved creating a scenario-based generation planning process, developing alternate supply plan strategies, developing the modeling approach for the generation portfolios, facilitating a series of meetings with external stakeholders, and identifying appropriate performance metrics
- Conducted a comprehensive assessment of a gas delivery organization and its practices at a large utility. Determined recommendations for improvement across all gas functions, including operations, maintenance, construction, engineering, planning/modeling, marketing, measurement, and business management
- Conducted a review of fuel accounting and measurement processes for a major generation company. Review focused on resolving discrepancies between physical and book inventories at two fossil generation plants and identified process changes that addressed key issues
- Assessed the performance of fuels-related processes for a major generation company. Led cross-functional teams that identified key findings and developed recommendations and action plans to address issues in fuels procurement, transportation, and accounting
- Worked with a generation organization to develop a strategic plan that incorporated scenario analysis and contingency planning for its procurement, transportation, and environmental compliance functions
- Worked with cross-functional teams to develop a detailed plan to integrate operations of two major energy companies' generation organizations
- Conducted a comprehensive review of accounting and contract administration processes for a large generation company. Developed recommendations to streamline processes, clarify roles and responsibilities, and enhance technologies in order to strengthen the contract administration function
- Reviewed and audited key planning and construction processes for an electric transmission company
- Led a cross-functional team that identified process improvements to better manage construction and maintenance projects for a large multi-utility energy delivery organization

- Conducted a procure-to-pay operations assessment for a global construction equipment manufacturer. Assessment focused on identifying improvement opportunities in procurement, invoice processing and payment, issue resolution, and supplier management
- Designed and implemented a procure-to-pay delivery model for a major vertically integrated utility. Scope includes project management, process design, organization design and staffing, and technology build for sourcing, procurement, issue resolution, catalog management, inventory optimization, and accounts payable
- Assessed the operations of a global procurement and real estate organization; developed a roadmap to implement recommended improvements in contracting and procurement processes, service management technologies, and organization design
- Developed a process and prototype solution to identify critical spare parts for a major natural gas midstream company. Work involved developing an implementation road map with initiatives for the critical spare parts solution rollout, remediation of procurement and inventory data, and integration with inventory processes
- Assessed the inventory management function for a top U.S. energy company; work involved a leading practice assessment, performance benchmarking, and implementation roadmap in the areas of inventory optimization, material coordination, demand planning, and expediting
- Designed future state delivery model and ways of working for payroll and human resources in support of a merger of two large, multinational retail companies. Scope included process design, service definition, sourcing approach, union timekeeping and pay rules, inquiry management, and issue resolution
- Developed and implemented documentation and training to support a financial ERP upgrade. Scope included finance, accounting, procurement, inventory management, material planning, and asset management
- Supported the planned divestiture of two domestic businesses for a multinational manufacturing and services company. Work involved developing legal documentation and a service delivery model required for a multifunction shared services organization to deliver transition services
- Conducted operations assessments and developed implementation roadmaps for clients in multiple industries (e.g., aerospace/defense, manufacturing, retail). Functions included accounts payable, accounts receivable, collections, credit, general ledger accounting, fixed asset accounting, and payroll
- Assessed intercompany transfer work activities and identified improvement opportunities in accounts payable, accounts receivable, intercompany accounting, purchasing, and treasury for a global equipment manufacturer
- Designed and implemented a financial shared services organization for a leading furniture manufacturer. Work involved process design, organization redesign, change management, and a new service center. In-scope functions included accounts payable, payroll, treasury, credit, collections, and accounts receivable
- Conducted an operations assessment of a defense contractor's international shared services operation's accounting, human resources, and subsidiary management functions. Assessment focused on organization, processes, and services that supported international business units in Asia and Europe
- Conducted a current state assessment and developed a business case for a joint venture to create an IT shared services organization between three major transportation companies