

Summary

Jason Davis is a partner with 24 years of consulting experience, specializing in operations improvement, business process transformation, shared services design and implementation, post-merger integration, and technology implementation. In particular, he has expertise assessing, designing, and implementing supply chain and multifunction shared services operating models. Before joining the firm, Jason worked at AGL Resources (now Southern Company Gas) in gas distribution operations, engineering, and gas supply. Jason earned a B.S. in mechanical engineering from Georgia Institute of Technology, a B.S. from Furman University, and an M.B.A. from Georgia State University.

Areas of Specialization

- Operations improvement
- Shared services design and implementation
- Business process transformation
- Supply chain
- Finance and accounting

Recent Assignments

- Designing and implementing a procure-to-pay delivery model for a major vertically integrated utility. Scope includes project management, process design, organization design and staffing, and technology build for strategic sourcing, operational procurement, issue resolution, accounts payable, and program support
- Developed a process and prototype solution to identify critical spare parts for a major natural gas midstream company. Work involved developing an implementation road map with initiatives for the critical spare parts solution rollout, remediation of procurement and inventory data, and integration with inventory processes
- Conducted an operations assessment, designed a future state operating model, and developed an implementation road map to transform the supply chain organization for a major vertically integrated utility. In-scope functions included strategic sourcing, operational procurement, materials management, catalog management, investment recovery, procurement programs, and systems support
- Designed future state delivery model and ways of working for payroll and human resources in support of a merger of two large, multinational retail companies. Scope included process design, service definition, sourcing approach, union timekeeping and pay rules, inquiry management, and issue resolution
- Developed and implemented documentation, training materials, and portal content to support a financial ERP upgrade. Functional scope included finance, accounting, procurement, inventory management, material requirements planning, and asset management
- Assessed the inventory management function for a top U.S. energy company. Work involved a leading practice assessment, performance benchmarking, and implementation road map in the areas of inventory optimization, material coordination, demand planning, and expediting
- Supported the planned divestiture of two domestic businesses for a multinational manufacturing and services company. Work involved developing legal documentation and a service delivery model required for a multifunction shared services organization to deliver transition services
- Led an implementation of a new finance delivery model (accounts payable, payroll, travel expense reporting, customer support) to multiple business units. Led a team of 20 functional, technical, and business resources in multiple work streams: project management, process harmonization, technology design and build, cutover, stabilization, and post-launch support
- Developed future state finance operating model and implementation road map for a large defense contractor. In-scope functions included general ledger accounting, fixed asset accounting, accounts payable, and payroll
- Conducted operations assessment and developed implementation road map for a financial shared services organization for a major retail corporation. Functions included accounts payable, accounts receivable, collections, credit, cash accounting, and payroll
- Assessed intercompany transfer work activities and identified improvement opportunities in accounts payable, accounts receivable, intercompany accounting, purchasing, and treasury for a global equipment manufacturer
- Designed and implemented a financial shared services organization for a leading furniture manufacturer. Work involved process design, organization redesign, change management, and a new service center. In-scope functions included accounts payable, payroll, treasury, credit, collections, and accounts receivable
- Conducted an operations assessment of a defense contractor's international shared services operation's accounting, human resources, and subsidiary management functions. Assessment focused on organization, processes, and services that supported international business units in Asia and Europe